

master meetings

Jeffrey Liker

**Developing Lean Leaders: The Missing Piece
in Lean Transformations**



Onsdagen den 17 april
Stockholm

Lean Forum



Developing lean leaders: The missing piece in lean transformations

Companies around the world boast about the results they have achieved from their lean programs. Yet despite all the lean projects that have been implemented over the past two decades, no company in any industry in the world has attained the same level of consistent operational excellence in its field as Toyota has. What are these companies missing? The answer is leadership with the right skills and knowledge to teach and coach others to use disciplined approaches to process improvement. In "The Toyota Way to Lean Leadership", professor Jeffrey Liker, we present a leadership development model and use examples from Toyota to illustrate the patient painstaking process of growing leaders from developing themselves, to developing others, to leading daily kaizen and and sideways using "hoshin kanri" (policy deployment).

This one day interactive course will show how to create leaders that succeed in changing themselves to lead, teach, and coach others on the long-term journey to continuous improvement, and how to get employees on point and on mission. If you want to get lean, you need a dedication to self development at the leadership level.

Welcome!

Rikard Sjöström
Vd, Plan

Objectives

- » **Learn the meaning:** Understand lean leaders as teachers and coaches of continuous improvement
- » **Learn how to do it:** Understand what you and your team will need to change in your current role to successfully lead a lean transformation.
- » **Learn how to keep it:** Understand how to create management systems and infrastructure that engage team members at all levels in a rigorous problem solving and continuous improvement process.

Jeffrey K. Liker



Dr. Jeffrey K. Liker is Professor of Industrial and Operations Engineering at the University of Michigan and principle of Optiprise, Inc. Dr.

He is the author of the international best-selling books about "The Toyota Way". The third one was published only recently. He has published more than 75 articles and 9 books and have won 8 Shingo Prizes for research excellence.

Liker is also a frequent and popular keynote speaker and consultant with clients ranging from Hertz and Caterpillar to the US Airforce and Harley Davidson.

OUTLINE

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- » The Toyota Way as a system: philosophy, process, people, and problem solving
- » Self-Development: What is a lean leader and how to develop yourself to become one
- » Developing Others: How to use on-the-job development to teach the skills

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- » Daily Kaizen: Engraining the skills and knowledge of problem solving in every work group so continuous improvement becomes a reality
- » Aligning goals and means through Hoshin Kanri: From top to bottom and sideways all leaders and team members are aligned toward clear company objectives.



Genomförs på engelska.

Onsdagen den **17 april**

I centrala Stockholm (exakt plats meddelas inom kort)

Pris 4 900 kr

Alla priser exklusive moms.

Boka på www.plan.se/jeffrey_likes

Har du frågor? Kontakta Rikard Sjöström,
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BEGRÄNSAT ANTAL PLATSER!

Boka före den **12/2** så
får du **1 000 kr** i rabatt!